INTERIM REPORT

SECOND QUARTER APRIL 1 – JUNI 30, 2014

- Net sales SEK 388 m (371)
- Operating profit SEK 6 m (11). Excluding extraordinary costs, the operating profit was SEK 12.6 m, with an operating margin of 3.3%
- Operating margin 1.6% (3.0)
- Profit after tax SEK 5 m (8)
- Earnings per share SEK 0.07 (0.12)

ACCUMULATED JANUARY 1 – JUNE 30, 2014

- Net sales SEK 789 m (737)
- Operating profit SEK 33 m (29). Excluding extraordinary costs, the operating profit was SEK 39.6 m, with an operating margin of 5.0%
- Operating margin 4.2% (4.0)
- Profit after tax SEK 26 m (22)
- Earnings per share SEK 0.36 (0.31)
- Cash and cash equivalents SEK 44 m (53)

Statement by Carl-Magnus Månsson, CEO

On July 11, the merger of Acando and Connecta was announced. The consolidation with Connecta will make us the leading management and IT consulting company in Northern Europe. The merged company will have a key position in the Swedish market. We will gain clear leadership in the areas of Management Consulting, Strategic IT, Business Systems, both SAP and Microsoft Dynamics, as well as a completely new opportunity to assume responsibility for customers' digital transformation, from strategy to solution development. The merger will also result in further depth in several sectors and solution areas, as well as access to expertise in several new technical platforms, such as Google and Oracle, which will generate new expansion opportunities. We will also have the opportunity for deliveries from the Baltic region and India, as well as access to infrastructure-based services. All in all, we will become a more full-service provider, with additional depth and cutting edge within our three principal areas, Management Consulting, Enterprise Solutions and Digital Solutions, but also with more complete contents. Integration is progressing according to plan, with primary focus on shared customer processing and coordination of the service offering, as well as the realization of other synergies. The cost advantages indicated in the prospectus have been validated and realized largely in the second half year, with restructuring costs as a consequence.

During the second quarter, earnings in the Swedish and German operations improved at the same rate as in the first quarter. The market in these countries remained unchanged with some uncertainty with respect to major investments. In Norway, the market for general technology services weakened and during the quarter, earnings were charged with the implementation of efficiency enhancements in connection with the final integration of E-vita. In Finland, we experienced a weak market with extended decision cycles, which had an adverse impact on capacity during the quarter, while the operation in the UK continued to develop with stronger profitability.

The market for our services is characterized by an increasing number of projects with higher demand for both operational and technological insight and consequently increased the demand for listening when implementing changes jointly with our customers. Access to new technology is generating new solution potential and completely new opportunities in business modelling and process development. One such example is our collaboration with NetOnNet to provide a real-time visualization of the key performance indicators for pricing and profitability to enable price adjustments through a sophisticated decision-support system.

To achieve success, we must understand our customers' own prerequisites and strategies, the industry in which they are active and the potential for the technology to accelerate the change processes. To cope with this, we must continue to create a clear position, in which we combine implementation focus with strategic insight. At the same time, we must continue to expand to satisfy an increasing number of customers with demand for more complex projects and cooperation over a complete lifecycle, from strategy definition to application management. An example of this is the trust placed in us by Orkla to jointly implement an SAP implementation in several parts of the group. Another example that demonstrates the importance of having knowledge and insight into a specific industry or sector is the success we achieved in our investment in member-based organizations, in which another major trade union decided to use our "Medlem 2020" framework to modernize its support system and enhance the efficiency of its processes.

I am confidently looking forward to the autumn, particularly the strength that will arise when Sweden's best consultants meet and face challenges in both ongoing and new assignments. We have now taken a new position in our ambition to provide our customers with a faster path to success.

Significant events

Second quarter, 2014

In a press release on June 9, 2014, Acando announced a recommended public takeover bid for the shares in Connecta AB (publ), in which Acando offered shareholders of Connecta ten new Series B shares in Acando for every three existing shares in Connecta. After the end of the period on June 10, Acando decided to proceed with the Offering since it had received more than 90 percent support. Connecta will be consolidated into the Acando Group from August 1, 2014.

During the second quarter, Acando in Sweden was commissioned to introduce a business support system for member management and notification for one of Sweden's largest trade unions with a corresponding unemployment insurance fund. The agreement pertains to Acando's Medlem 2020 solution, which includes Sharepoint, Microsoft Dynamics CRM and AX.

Acando will become the implementation partner to Orkla Shared Services in the roll-out of SAP in several of the divisions of the Orkla Group. The implementation will be conducted in close collaboration with Orklas' internal SAP organization.

During the quarter, Acando in Norway signed an agreement to deliver intranet for the auditing company BDO, which has more than 1,000 employees and a large office network in Norway.

Acando has once again been awarded membership of the Microsoft Dynamics President Club. On a global level, only 5 percent of all Microsoft's Dynamics partners qualify for this award. Acando is one of Microsoft's largest implementation partners of Dynamics CRM and Dynamics AX in the Nordic region and received membership thanks to strong growth, high quality delivery and customer focus.

Significant events after the end of the period

In early July, Acando held an Extraordinary General Meeting. The Meeting resolved to issue 34,624,516 new Series B shares in Acando as payment for the Offering to shareholders in Connecta.

On July 10, Acando decided to proceed with the Offering to Connecta's shareholders, while a decision was made to extend the acceptance period until July 21, 2014, to give shareholders who had not yet accepted the Offering the opportunity to do so.

To ensure continuity and in accordance with the merger agreement, two members of Connecta's Board of Directors were offered co-opted positions in Acando's Board of Directors until the next Annual General Meeting. Mikael Nachemson and Caroline af Ugglas accepted the offer.

Business activities

Market development

Demand in Sweden and Germany is in line with the first quarter; however, investments in major projects remained slightly cautious. Some weakening in demand in Norway for general technology expertise was noted and a continued weak trend in Finland. Long-term demand remained favorable, driven by digital transformation and completely new application areas for technology in business processes.

Customers and offering

The need for industry-specific knowledge and experience is becoming increasingly clearer, both in Management Consulting and Business Solutions. Accordingly, Acando includes experience in both solutions and analysis methods for more rapid implementation and execution, but also as a unique way to integrate analysis and solution development between Management Consulting and Business Solutions.

Demand for SAP and MS Dynamics remains favorable, in terms of new implementations, upgrades and continued expansion of applications.

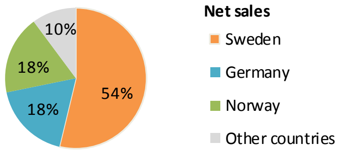
General increase in demand for Strategic IT, particularly connected to issues pertaining to integration and control of more component-based architectures, with features of cloud-based solutions.

Net sales and earnings

Second quarter April – June 2014

Net sales and operating profit for the second quarter of 2014 are shown in the table:

	April-June					
SEK m	2014 Net sales	2013 Net sales	2014 Operating profit	2013 Operating profit	2014 Operating margin	2013 Operating margin
Sweden	210.3	202.2	15.1	10.1	7.2 %	5.0 %
Germany	70.5	73.3	2.2	1.5	3.2 %	2.1 %
Norway	70.7	55.9	-4.8	2.4	-6.9 %	4.3 %
Other countries	39.7	42.9	0.9	1.8	2.3 %	4.2 %
Group adjustments	-3.7	-3.0	-7.4	-4.7	-	-
Total	**387.5**	**371.2**	**6.0**	**11.1**	**1.6 %**	**3.0 %**



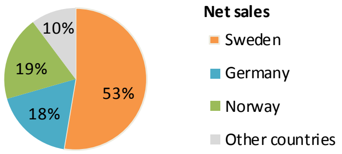
Consolidated net sales for the quarter amounted to SEK 388 m (371), with growth of 4 percent compared with the year-earlier period.

Operating profit was SEK 6 m (11), corresponding to an operating margin of 1.6 percent (3.0). Operating profit includes costs totaling SEK 2.2 m connected to the acquisition of Connecta, as well as restructuring costs of SEK 4.4 m in Norway. Before extraordinary expenses, operating profit amounted to SEK 12.6 m and an operating margin of 3.3 percent. Consolidated profit after tax was SEK 5 m (8). Earnings per share after dilution amounted to SEK 0.07 (0.12).

Accumulated January – June 2014

Net sales and operating profit for the first six months of 2014 are shown in the table below:

	January - June					
SEK m	2014 Net sales	2013 Net sales	2014 Operating profit	2013 Operating profit	2014 Operating margin	2013 Operating margin
Sweden	418.9	404.9	33.9	22.0	8.1 %	5.4 %
Germany	142.2	144.5	7.1	3.0	5.0 %	2.1 %
Norway	153.4	109.3	1.6	5.4	1.1 %	4.9 %
Other countries	81.1	83.3	2.5	6.3	3.1 %	7.6 %
Group adjustments	-6.7	-5.2	-12.2	-7.5	-	-
Total	**788.9**	**736.9**	**33.0**	**29.2**	**4.2 %**	**4.0 %**



Consolidated net sales amounted to SEK 789 m (737), with growth of 7 percent compared with the year-earlier period.

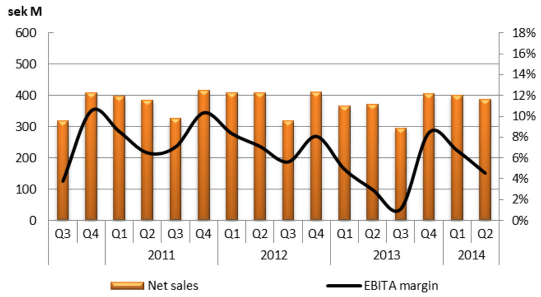
Operating profit was SEK 33 m (30), corresponding to an operating margin of 4.2 percent (4.0). Before extraordinary expenses, operating profit amounted to SEK 39.6 m and an operating margin of 5.0 percent. Consolidated profit after tax totaled SEK 26 m (22). Earnings per share after dilution amounted to SEK 0.36 (0.31).

Profit trend per quarter

The graph on the right shows net sales and operating profit for the past four years.

In terms of work, the fourth quarter is the most work intensive with the highest number of working days. The third quarter is always lower due to vacation.

The industry in which Acando operates is late-cyclical and a weak market impacts with a delay of about one quarter. The same applies when the market turns.



Development of operations by geographic market

Introduction

Acando is a management and IT consulting company that, in partnership with its customers, enhances and streamlines processes, organizations and IT. Acando has approximately 1,100 employees allocated over 19 offices in five countries. The head office is located in Stockholm, Sweden. Operations in Sweden account for about 53 percent of operations followed by Norway with 19 percent and Germany with 18 percent. The remaining 10 percent is accounted for by operations in Finland and the UK, which are reported together under the heading Other countries.

Sweden

A strong trend in the Stockholm region was noted during the quarter, while Gothenburg, Malmö and Mälardalen reported slightly weaker performance. Capacity in Stockholm is driven primarily by a number of larger projects that utilize expertise from several delivery areas in Management Consulting, Business Solutions and Digital Solutions. In Gothenburg, a certain amount of caution was noted among major industrial customers, which generated slightly weaker capacity.

The increased commitment in SAP implementations in the Orkla Group that was announced during the quarter entails a favorable utilization rate for the SAP area in the autumn. At the same time, several other projects are in progress and new ones are starting up, which has generated a continued recruitment need in the area.

An increasing number of administration assignments in both Microsoft Dynamics and SAP means that the proportion of long projects in the portfolio is growing. A successful coordination of the delivery models between several areas meant that profitability is also increasing gradually and the customer-rated quality remains high.

During the quarter, new projects and higher commitments in the area of Strategic IT, with a focus on primarily control and establishment of roles in IT management entails a return to normal and high utilization. Continued high element of packaged services also generates opportunities for reuse and higher profitability.

The successes in the Analytics area continue, with new assignments from both established customers and new areas. One example of continued trust is the project for decision support for NetOnNet. The decision support ensures that the company can automatically maintain competitive prices, while monitoring key performance indicators in real-time to ensure profitability and accurate focus. The solution visualizes how prices for the company's own product range compare with competitors' and also indicates where suitable price adjustments should be made.

Norway

During the first half of the year, the market in Norway for general IT consulting gradually declined and in some parts an increase was noted in low-cost deliveries from the Baltic region. At the same time, demand remained favorable in more specialized areas and such product-based deliveries as Enterprise Architecture, Oracle-based solutions (E-vita) and MS Dynamics. This led to a development in which the parts that Acando Norway has traditionally focused on in the general Java market performed weaker in terms of utilization, while the other parts developed according to plan. Accordingly, during the quarter, delivery capacity continued to change to product-based delivery for E-vita's Oracle-based platform, where several new projects are under start-up.

In the Microsoft area, Acando Norway is adding an increasing number of customers based on CRM experience and Sharepoint-based solutions.
During the quarter, SBS Discovery (TV Norway) Norway chose Acando as its new CRM supplier and there is a continued recruitment need to meet new demand from customers for integrated Microsoft delivery.

At the same time, capacity during the quarter did not achieve an acceptable level, with a resulting weak operating profit.

During the quarter, measures were implemented to realize administrative and cost synergies when E-vita was finally integrated into Acando Norway's other operations. This entailed restructuring costs corresponding to SEK 4.4 m and will generate an annual cost saving of approximately SEK 8 m.

Germany

Despite the decline in capacity that was predicted during the start of the second quarter, a slight improvement in earnings was noted compared with the year-earlier period. A continued challenging market is expected throughout 2014, although certain positive signals were noted in the operation in southern Germany.

During the quarter, a new office as a separate legal entity, was established in Braunschweig aimed at improving services to key customers in the region.

The customer base in Germany is developing according to plan, both with respect to new customers and expansion of the existing customer base. Examples of new assignments from existing customers include the integration of the infotainment system and headset solutions for BMW.

One example of solutions developed for new customers is the energy information system developed by Acando Germany for EHA (an electricity trading company), which will make it possible for the company to continuously monitor its energy consumption to identify potential savings.

Other countries

Finland: A continued challenging market where project decisions take a long time to execute. Several projects pending decisions were postponed further, which is decreasing capacity. However, a certain recovery connected to the Orkla project and new projects from existing customers are expected in the autumn.

The UK: Continued strong trend in profitability with increased volumes from AstraZeneca and several other customers. Continued focus on new customer cultivation to reduce dependence on AstraZeneca, as well as to utilize Acando's good reputation as supplier of project and program management services.

Financial information

Financial position

Acando has a continued strong financial position with an equity/assets ratio of 64 percent (68). Consolidated cash and cash equivalents amounted to SEK 44 m (53) at June 30, 2014. In addition, the Group has unutilized overdraft facilities of SEK 84 m, most of which are in SEK. The total overdraft facility increased SEK 20 m during the quarter.

SEK m	Jun 30 2014	Jun 30 2013	Change	Dec 31 2013	Change
Cash & cash equivalents	44	53	-9	99	-55
Interest-bearing long-term debt 1)	-37	-24	-13	-42	5
Net cash	7	29	-22	57	-50
Unutilized overdraft facility	84	66	18	67	17
Equity/assets ratio	64%	68%	-4%	66%	-2%

1) Interest-bearing debt applies to pension commitments SEK 21 m and long-term acquisition credit SEK 16 m.

Cash flow

During the first half of 2014, the total cash flow was a negative SEK 58 m (neg: 60). Cash flow from operating activities of SEK 26 m (21) comprised positive cash flow from operations of SEK 29 m (27) and a negative change in working capital of SEK 3 m (neg: 6).

Cash flow from investment activities amounted to a negative SEK 7 m (neg: 3), of which SEK 3 m pertained to the acquisition of Cloudstep AS in Norway that was completed in January and the remainder under the item Investments pertained mainly to customary IT and office equipment.

Cash flow from financing activities amounted to a negative SEK 77 m (neg: 78), of which a negative SEK 71 m (neg: 71) pertained to dividends and a negative SEK 6 m comprised amortization of acquisition financing. The comparative period of 2013 included liquidity totaling SEK 7 m for the buyback of the company's shares.

SEK m	Jan-Jun 2014	Jan-Jun 2013	Change	Full year 2013
Cash flow from:				
Operating activities	26	21	5	70
Investment activities	-7	-3	-4	-39
Financing activities	-77	-78	1	-43
Total cash flow	**-58**	**-60**	**2**	**-12**
Cash and cash equivalents at the beginning of the period	99	115	-16	115
Translation difference in cash and cash equivalents	3	-2	5	-4
Cash and cash equivalents at the the end of period	**44**	**53**	**-9**	**99**

Tax

At the start of 2014, the Group had unutilized loss carry-forwards totaling approximately SEK 202 m. It is expected that it will be possible to utilize most of the loss carry-forwards attributable to operations in Sweden, SEK 179 m, in the next few years. For this reason, a deferred tax asset of SEK 39 m was recognized in the balance sheet at the start of the year.

During the first half of 2014, SEK 27 m (20) of the loss carry-forwards was utilized in the operation in Sweden, the value of the unutilized loss carry-forwards for Sweden amounted to SEK 152 m (201) at the end of the period.

Investments

The Group's net investment in assets in the first half of 2014 was SEK 10 m (3). At the start of the year, Cloudstep AS in Norway was acquired and the purchase consideration amounted to SEK 6 m.

The share

Buyback of shares

Acando's Board was authorized by the 2014 Annual General Meeting (AGM) to buy back the company's shares to the extent that the company's total holding does not exceed 10 percent of all shares in the company with the aim of adjusting the capital structure to suit the company's capital requirements and to create the opportunity for the company to pay for any acquisitions of companies and businesses, wholly or partly, with these treasury shares. The authorization is valid until the 2015 AGM.

On June 30, the total holding of treasury shares amounted to 1,542,000 shares and comprised 2.1 percent of the total number of shares outstanding. No buyback of treasury shares was implemented in 2014.

Share capital and shares

On June 30, 2014, the number of Acando shares totaled 72,181,429, of which 1,542,000 Series B shares were treasury shares. After the end of the period, 27,626,250 shares were issued to shareholders of Connecta. Additional shares will be issued at the end of July.

Share-savings program

The 2014 AGM resolved to implement a new share-savings program for a maximum of 50 senior executives and other key personnel employed by the Acando Group. The 2014/2017 share-savings program is structured similarly to the share-savings programs that were adopted by the 2012 and 2013 AGMs. Based on the fulfillment of specific performance requirements related to Acando's earnings per share after tax and after dilution for the 2014-2016 fiscal years, participants will have the option of receiving, without compensation, additional Acando shares, the number of which depends on the number of Acando shares in their own investment and on the fulfillment of certain performance requirements.

An Extraordinary General Meeting in July 2014, after the end of the period, resolved to implement an additional share-savings program for a maximum of 30 senior executives and other key personnel employed by the Acando Group, and addressing employees in Connetca with former warrants in Connecta AB . The 2014/2017 share-savings program II is structured similarly to the share-savings program that was adopted by the 2014 AGM. Based on the fulfillment of specific performance requirements related to Acando's earnings per share after tax and after dilution for the 2014-2016 fiscal years, participants will have the option of receiving, without compensation, additional Acando shares, the number of which depends on the number of Acando shares in their own investment and on the fulfillment of certain performance requirements.

Employees

The number of employees at the end of the quarter was 1,117 (1,056). Of these, 582 (586) were in Sweden, 269 (287) in Germany, 176 (100) in Norway and 90 (83) in Other countries. The average number of employees during the second quarter of 2014 was 1,111 (1,073).

Parent Company

The Parent Company provides certain Group-wide functions to other companies in the Group. Essentially, the risks faced by the Parent Company consist of operations conducted in the subsidiaries (see the description below for the Group).
The Parent Company's financial position is stated on page 19.

Acando's financial targets and dividend policy

Acando's financial targets are divided into three parts:

- Growth

In the markets in which it operates, Acando will outgrow the market for management and IT consulting services, primarily through organic growth complemented by strategic acquisitions.

- Margins

Acando's margin target is to reach a sustainable operating margin in excess of 10 percent, measured as operating profit before amortization of intangible assets (EBITA) as a percentage of net sales.

- Earnings per share

Acando's principal financial target is to increase earnings per share (EPS) by at least 10 percent per year. In addition, certain restrictions apply with respect to the maximum debt/equity ratio and minimum available cash and cash equivalents.

Acando's dividend policy is as follows:
Not less than half of profit after tax is to be distributed to shareholders by way of dividends, share buy-backs or other corresponding measures.

Outlook

Acando will continue to develop as a company in pace with its customers and their demands. With Acando's strong financial position and differentiated offering, the company can continue to deliver services to a broad spectrum of customers. It is Acando's assessment that demand in the markets in which Acando operates is favorable, but that the current business climate means continued uncertainty.
Acando does not provide earnings or sales forecasts.

Risks and uncertainties

Acando's business risks include price levels, customer undertakings, changed customer requirements, weaker demand for consulting services, customer concentration and changes in the behavior of competitors, as well as currency, credit and interest-rate risks. Continued growth will depend on Acando's ability to develop, retain and recruit qualified employees and maintain personnel costs at a reasonable level in relation to prices offered to customers. A strong economy entails intensified competition for qualified employees. Acando's general view of business risks has not changed, compared with the detailed statement contained in the "Risks and Opportunities" section in the Directors' Report under the 2013 Annual Report.

Estimates and assessments

In preparing the financial reports, the Board of Directors and company management make assessments and assumptions that affect the company's earnings and financial position, as well as published information in other respects.
Estimates and assessments are continuously evaluated and are based on historical experience and other factors, including expectations regarding future events deemed reasonable under prevailing conditions. Actual outcomes may differ from the assessments made.

The areas in which estimates and assumptions could involve significant risk of adjustments of carrying amounts for earnings and financial position in future reporting periods are primarily assessments of market conditions, assessment of the useful lives of the Group's intangible and tangible fixed assets, impairment testing of goodwill, measurement of deferred tax assets, measurement of accounts receivable and revenue recognition for fixed-price projects.
For a complete account of the important estimates and assessments affecting the Group, refer to the 2013 Annual Report.

Accounting policies

Group

The Group's interim report was prepared in accordance with IAS 34 Interim Reporting and the Swedish Annual Accounts Act. Application of IFRS complies with the accounting policies set out in Acando's 2013 Annual Report.

Parent Company

This interim report for the Parent Company was prepared in accordance with the Swedish Annual Accounts Act and RFR 2 Accounting for Legal Entities issued by the Swedish Financial Reporting Board. The application of RFR 2 means that the Parent Company, in the interim report for a legal entity, applies all IFRS and statements approved by the EU as far as possible within the framework of the Swedish Annual Accounts Act and the Pension Obligations Vesting Act, with consideration taken to the relationship between accounting and taxation. The same accounting and calculation policies were applied as in the 2013 Annual Report.

Review report

This report was not audited.

Assurance by the Board of Directors

The Board of Directors and the President provide their assurance that the interim report for January – June 2014 provides a fair and accurate view of the Parent Company's and the Group's operations, financial position and earnings, and describes the material risks and uncertainties faced by the Parent Company and other companies in the Group.

Stockholm, July 22, 2014

Acando AB (publ.)

Ulf J Johansson *Chairman*	Carl-Magnus Månsson *President and CEO*
Magnus Groth *Board member*	Birgitta Klasén *Board member*
Susanne Lithander *Board member*	Mats O Paulsson *Board member*
Anders Skarin *Board member*	Alf Svedulf *Board member*
Mija Jelonek *Employee representative*	Lennart Karlsson *Employee representative*

Additional information

For further information, please contact:

Carl-Magnus Månsson, President and CEO
+46 (0)8 699 73 77

Anneli Lindblom, CFO
+46 (0)8 699 73 09

Upcoming reporting dates

REPORTING DATES

Interim report January – September 2014	November 11, 2014 (previously published date was October 24, 2014)
Year-end report 2014	February 12, 2015

Note

This is information that Acando AB (publ) is obligated to disclose under the Securities Market Act and/or the Financial Instruments Trading Act. This information was submitted for publication on July 22, 2014.

www.acando.com Ticker: ACAN

Acando is a consulting company that in partnership with its customers identifies and implements sustainable business enhancements through information technology. Acando provides a balance between high customer value, short project times and low total cost. Acando has annual sales of about SEK 1.5 billion and approximately 1,100 employees in five countries in Europe. The company is listed on the NASDAQ OMX Nordic exchange. Its corporate culture is based on the core values: Team Spirit, Results and Passion.

Acando AB (publ.)
Klarabergsviadukten 63
Box 199
SE-101 23 STOCKHOLM
Tel: +46 (0)8 699 70 00
Fax: +46 (0)8 699 79 99
Corp. Reg. No. 556272-5092
www.acando.com

CONSOLIDATED INCOME STATEMENT

(SEK m)	Note	Apr - Jun 2014	Apr - Jun 2013	Jan - Jun 2014	Jan - Jun 2013	Jul 2013 - Jun 2014	Jan - Dec 2013
Net sales		388	371	789	737	1 490	1 438
Other operating income		0	0	1	2	3	4
Total income		**388**	**371**	**790**	**739**	**1 493**	**1 442**
Operating expenses							
Other external expenses		-115	-118	-231	-225	-461	-454
Personnel expenses		-264	-239	-519	-479	-950	-909
Amortization and impairment of intangible assets and depreciation of tangible assets		-3	-3	-6	-6	-12	-13
Operating profit		**6**	**11**	**33**	**29**	**70**	**66**
Profit from financial items							
Financial income		2	1	3	1	4	2
Financial expenses		-1	0	-2	-1	-2	-2
Profit after financial items		**7**	**12**	**35**	**29**	**72**	**66**
Taxes on profit for the year		-2	-4	-9	-7	-18	-16
Net profit for the period		**5**	**8**	**26**	**22**	**54**	**50**
Of which, attributable to shareholders of Acando AB (publ.)		5	8	26	22	54	50
Earnings per share							
Before dilution, SEK		0,07	0,12	0,36	0,31	0,76	0,71
After dilution, SEK		0,07	0,12	0,36	0,31	0,76	0,71
Average number of shares before dilution		70 639 429	70 745 748	70 639 429	70 863 932	70 660 693	70 750 758
Average number of shares after dilution		70 639 429	70 745 748	70 639 429	70 863 932	70 660 693	70 750 758
Number of shares outstanding at end of period before dilution		70 639 429	70 639 429	70 639 429	70 639 429	70 639 429	70 639 429
Number of shares outstanding at end of period after dilution		70 639 429	70 639 429	70 639 429	70 639 429	70 639 429	70 639 429

Treasury shares are not included in the number of shares above. At June 30, 2014, 1,542,000 shares are owned by Acando.

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

(SEK m)	Note	Apr - Jun 2014	Apr - Jun 2013	Jan - Jun 2014	Jan - Jun 2013	Jul 2013 - Jun 2014	Jan - Dec 2013
Net profit for the period		5	8	26	22	54	50
Other comprehensive income							
Items that will not be reclassified subsequently to profit or loss							
Pension liabilities, actuarial gains on liabilities		1	-	1	-	5	4
Income tax pertaining to items in other comprehensive income		-0	-	-0	-	-1	-1
Total items that will not be reclassified subsequently to profit or los		**1**	**-**	**1**	**-**	**4**	**3**
Items that may be reclassified subsequently to profit or loss							
Change in accumulated translation differences		4	3	7	-6	4	-9
Total items that may be reclassified subsequently to profit or loss		**4**	**3**	**7**	**-6**	**4**	**-9**
Other comprehensive income for the period, net after tax		**5**	**11**	**8**	**-6**	**8**	**-6**
Total comprehensive income for the period		**10**	**11**	**34**	**16**	**62**	**44**
Total comprehensive income attributable to:							
Parent Company's shareholders		10	11	34	16	62	44

CONSOLIDATED BALANCE SHEET

(SEK m)	Note	30 Jun 2014	30 Jun 2013	31 Dec 2013
Non-current assets				
Intangible assets				
Goodwill	1	511	457	500
Other intangible assets		2	3	3
Tangible assets				
Tangible assets		12	15	13
Financial assets				
Deferred tax assets [1)]		36	48	42
Other non-current financial assets		7	4	4
Total non-current assets		**569**	**527**	**562**
Current assets				
Accounts receivable		340	346	348
Other receivables		4	4	4
Current tax assets		13	4	3
Prepaid expenses and accrued income		70	45	37
Cash and cash equivalents		44	53	99
Total current assets		**469**	**452**	**491**
Total assets		**1 038**	**979**	**1 053**
Equity				
Share capital	2	99	99	99
Other capital contributions		368	368	368
Reserves		-25	-29	-32
Retained earnings including profit for the period		218	231	262
Total equity		**660**	**669**	**697**
Liabilities				
Non-current liabilities	3	46	31	47
Current liabilities		332	279	309
Total liabilites		**378**	**310**	**356**
Total equity and liabilities		**1 038**	**979**	**1 053**

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

(SEK m)	Note	Attributable to Parent company shareholders Share capital	Other capital contr.	Reserves	Retained earnings	Total
Opening balance at January 1, 2013		**99**	**368**	**-23**	**290**	**734**
Profit for the period		-	-	-	22	22
Other comprehensive income for the period		-	-	-6	-	-6
Total comprehensive income for the period		**99**	**368**	**-29**	**312**	**750**
Dividend paid to Parent Company shareholders		-	-	**0**	-71	-71
Incentive programs		-	-	-	-3	-3
Buyback of treasury shares		-	-	-	-7	-7
Closing balance at June 31, 2013		**99**	**368**	**-29**	**231**	**669**
Profit for the period		-	-	-	28	28
Other comprehensive income for the period		-	-	-3	3	0
Total comprehensive income		**-**	**-**	**-3**	**31**	**28**
Closing balance at December 31, 2013		**99**	**368**	**-32**	**262**	**697**
Profit for the period		-	-	**-**	**26**	26
Other comprehensive income for the period		-	-	7	1	8
Total comprehensive income		**-**	**-**	**7**	**27**	**34**
Dividend paid to Parent Company shareholders		-	-	-	-71	-71
Closing balance at June 31, 2014		**99**	**368**	**-25**	**218**	**660**

CONSOLIDATED CASH FLOW STATEMENT

(SEK m)	Note	Jan - Jun 2014	Jan - Jun 2013	Jan - Dec 2013
Operating activities				
Profit after financial items		35	29	66
Adjustment for items not included in the cash flow		9	4	10
Income tax paid		-15	-6	-11
Cash flow from operating activities				
before changes in working capital		**28**	**27**	**65**
Net change in working capital		-3	-6	5
Cash flow from operating activities		**25**	**21**	**70**
Cash flow from investment activities		**-7**	**-3**	**-39**
Cash flow from financing activities		**-77**	**-78**	**-43**
Cash flow for the period		**-58**	**-60**	**-12**
Cash and cash equivalents at the beginning of the period		99	115	115
Exchange-rate differences in cash and cash equivalents		3	-2	-4
Cash and cash equivalents at the end of the period		**44**	**53**	**99**

OPERATING SEGMENTS

(SEK m)	Note	Sweden	Germany	Norway	Other countries	Total	Group adjustment	Group total
Apr - Jun 2014								
Revenues from external customers		208	70	70	39	388	-	388
Income from other segments		3	0	0	1	4	-4	-
Total net sales		**210**	**70**	**71**	**40**	**391**	**-4**	**388**
Operating profit		**15**	**2**	**-5**	**1**	**14**	**-7**	**6**
Financial income								2
Financial expenses								-1
Profit after financial items								**7**
Taxes								-2
Net profit for the period								**5**
Apr - Jun 2013								
Revenues from external customers		199	73	56	43	371	-	371
Income from other segments		3	0	0	0	3	-3	-
Total net sales		**202**	**73**	**56**	**43**	**374**	**-3**	**371**
Operating profit		**10**	**2**	**2**	**2**	**16**	**-5**	**11**
Financial income								1
Financial expenses								0
Profit after financial items								**12**
Taxes								-4
Net profit for the period								**8**
Jan - Jun 2014								
Revenues from external customers		414	142	153	80	789	-	789
Income from other segments		5	0	0	1	7	-7	-
Total net sales		**419**	**142**	**153**	**81**	**796**	**-7**	**789**
Operating profit		**34**	**7**	**2**	**3**	**45**	**-12**	**33**
Financial income								3
Financial expenses								-2
Profit after financial items								**35**
Taxes								-9
Net profit for the period								**26**
Jan - Jun 2013								
Revenues from external customers		400	145	109	83	737	-	737
Income from other segments		5	0	0	0	5	-5	-
Total net sales		**405**	**145**	**109**	**83**	**742**	**-5**	**737**
Operating profit		**22**	**3**	**6**	**6**	**37**	**-8**	**29**
Financial income								1
Financial expenses								-1
Profit after financial items								**29**
Taxes								-7
Net profit for the period								**22**
Jul - Jun 2014								
Revenues from external customers		777	288	267	156	1 490	-	1 490
Income from other segments		11	0	1	1	12	-12	-
Total net sales		**788**	**288**	**268**	**157**	**1 501**	**-12**	**1 490**
Operating profit		**60**	**16**	**7**	**7**	**91**	**-21**	**70**
Financial income								4
Financial expenses								-2
Profit after financial items								**72**
Taxes								-18
Net profit for the period								**54**
Jan - Dec 2013								
Revenues from external customers		764	291	224	159	1 438	-	1 438
Income from other segments		10	0	0	0	10	-10	-
Total net sales		**774**	**291**	**224**	**159**	**1 448**	**-10**	**1 438**
Operating profit		**48**	**12**	**12**	**11**	**83**	**-17**	**66**
Financial income								2
Financial expenses								-2
Profit after financial items								**66**
Taxes								-16
Net profit for the period								**50**

KEY RATIOS

(SEK m)	Note	Apr - Jun 2014	Apr - Jun 2013	Jan - Jun 2014	Jan - Jun 2013	Jul 2013 - Jun 2014	Jan - Dec 2013
Result							
Net sales		388	371	789	737	1 490	1 438
Operating profit (EBIT)		6	11	33	29	70	66
Net profit for the period		5	8	26	22	54	50
Margins							
Operating margin (EBIT), %		1,6	3,0	4,2	4,0	4,7	4,6
Profit margin, %		1,8	3,2	4,4	4,0	4,8	4,6
Profitability							
Return on capital employed, %		1	2	5	4	10	9
Return on equity, %		1	1	4	3	8	7
Financial position							
Equity/assets ratio, %		64	68	64	68	64	66
Interest coverage ratio, multiple		11	31	22	33	33	46
Per share							
Equity per share, SEK		9,34	9,48	9,34	9,48	9,34	9,87
Cash flow per share, SEK		-1,07	-0,89	-0,82	-0,84	-0,15	-0,17
Earnings per share after dilution, SEK		0,07	0,12	0,36	0,31	0,76	0,71
Employees							
Number of employees at end of the period		1 117	1 056	1 117	1 056	1 117	1 087
Average number of employees		1 111	1 073	1 103	1 086	1 080	1 070
Net sales per employee, SEK thousands		349	346	715	679	1 379	1 344
Net investments	5	**2**	**1**	**10**	**3**	**65**	**58**

PARENT COMPANY INCOME STATEMENT

(SEK m)	Note	Apr - Jun 2014	Apr - Jun 2013	Jan - Jun 2014	Jan - Jun 2013	Jul 2013 - Jun 2014	Jan - Dec 2013
Net sales		15	12	27	23	49	45
Total income		**15**	**12**	**27**	**23**	**49**	**45**
Operating expenses							
Other external expenses		-7	-5	-12	-10	-24	-22
Personnel expenses		-3	-2	-5	-4	-9	-8
Amortization and impairment of intangible assets and depreciation of tangible assets		-2	-2	-4	-4	-8	-8
Operating profit		**3**	**3**	**6**	**5**	**8**	**7**
Profit from financial items							
Other interest income and similar items	4	73	131	75	131	76	132
Interest expenses and similar items	4	0	-1	-1	-1	-3	-3
Profit after financial items		**76**	**133**	**80**	**135**	**81**	**136**
Taxes on profit for the year		-1	-1	-2	-1	-2	-2
Net profit for the period		**74**	**132**	**78**	**134**	**79**	**134**

Net profit for the period corresponds to comprehensive income for the period.

PARENT COMPANY BALANCE SHEET

(SEK m)	Not	30 Jun 2014	30 Jun 2013	31 Dec 2013
Non-current assets				
Intangible assets				
Other intangible assets		3	3	3
Tangible assets				
Tangible assets		6	8	7
Financial assets				
Financial assets		922	925	924
Total non-current assets		**931**	**936**	**934**
Current assets				
Receivables from Group companies		52	13	64
Other receivables		0	0	0
Prepaid expenses and accrued income		4	3	2
Cash and cash equivalents		7	4	10
Total current assets		**64**	**20**	**76**
Total assets		**995**	**956**	**1 010**
Equity				
Share capital	2	99	99	99
Statutory reserve		110	110	110
Share premium reserve		261	261	261
Retained earnings including profit for the period		390	382	383
Total equity		**860**	**852**	**853**
Libilities				
Long-term liabilities		16	-	22
Liabilities to Group companies		94	95	112
Current liabilities		25	9	23
Total liabilities		**135**	**104**	**157**
Total equity and liabilities		**995**	**956**	**1 010**

Notes

Note 1 Goodwill

Compared with June 30, 2013, goodwill increased by a total of SEK 54 m. The acquisition of E-vita AS in the fourth quarter of 2013 generated a goodwill effect of SEK 46 m and the acquisition of Cloudstep AS in the first quarter of 2014 generated a goodwill effect of SEK 6 m, the remainder of the change pertained to currency effects.

Note 2 Equity

At June 30, 2014, the total number of shares in the company amounted to 72,181,429, of which 68,541,439 Series B and 3,639,990 Series A shares.

In 2013, Acando bought back 473,000 Series B shares for a total of SEK 7 m. No buybacks have taken place in 2014. The total number of treasury shares thus amounted to 1,542,000 Series B shares as of June 30, 2014.

Note 3 Long-term liabilities

Long-term liabilities include the long-term portion of acquisition financing of SEK 16 m and deferred tax and pension liabilities in Sweden of SEK 21 m.

Note 4 Financial income and financial expenses

Financial income in the Parent Company primarily pertains to dividends from subsidiaries.

Financial expenses in the Parent Company primarily pertain to currency fluctuations.

Note 5 Acquisition

2014

At the start of the year, 100 percent of the shares outstanding in the consulting firm Cloudstep AS in Norway were acquired. The purchase consideration paid was SEK 6 m, of which SEK 3 m was paid in cash. The remaining SEK 3 m comprises a liability for a performance-based additional purchase consideration based on expected performance in the fiscal years 2014 and 2015, for which a provision was made in the first quarter of 2014.

The goodwill that arose from the acquisition was attributable to Cloudstep's know-how and market presence. Goodwill is recognized as an intangible asset and comprises the amount by which the cost exceeds the fair value of the identifiable net assets at the date of acquisition.

2013

In the fourth quarter of 2013, the Group acquired 100 percent of the shares in E-vita AS. The total values of acquired assets and liabilities, the purchase consideration and the effects of the acquisition on the Group's cash and cash equivalents are detailed in Note 34 of the 2013 Annual Report.

Purchase consideration	50
Fair value of net assets acquired	4
Goodwill	46

Goodwill is attributable to the estimated future profit generating ability based on employees' skills and access to new markets.

Definitions

Return on equity

Profit after tax divided by average equity. Average equity is calculated as the sum of equity on the opening and closing dates, divided by two.

Return on capital employed

Profit after financial items with reversal of interest expenses, divided by average capital employed.

Equity per share

Equity on the balance-sheet date divided by the number of shares at year-end after dilution with outstanding warrants, share-savings programs and convertible rights. Treasury shares are excluded.

Cash flow per share

Cash flow for the year divided by the weighted average number of shares during the period after dilution with outstanding warrants, share-savings programs and convertible rights. Treasury shares are excluded.

Earnings per share

Net profit for the period for continuing operations divided by the weighted average number of shares during the period after dilution with outstanding warrants, share-savings programs and convertible rights. Treasury shares are excluded.

Interest-coverage ratio

Profit after financial items, with reversal of interest expenses, divided by interest expenses.

Operating margin

Operating profit divided by net sales.

Equity/assets ratio

Equity on the closing date divided by total assets.

Capital employed

Equity plus interest-bearing liabilities. Average capital employed has been calculated as opening plus closing capital employed divided by two.

Profit margin

Profit before tax divided by net sales.